At Silver Airways, we are dedicated to providing a level of service to our customers that makes us a leader in the airline industry and are committed to operating a reliable schedule. Safety considerations, weather, air traffic control, operations and other factors may occasionally cause lengthy tarmac delays. In compliance with our customer commitment and U.S. Department of Transportation (DOT) regulations, we have planned and prepared to manage and minimize lengthy tarmac delays on Silver Airways and our code share operated flights. Silver Airways' goal is to make every flight a safe and pleasant experience for our customers.

Consistent with DOT regulations, this Tarmac Delay Plan (the "Plan") applies to Silver Airways' scheduled and public charter flights at each U.S. large hub airport, medium hub airport, small hub airport and non-hub airport at which Silver Airways operates or markets such service.

Silver Airways Assurances to Customers

- 1. For domestic U.S. flights covered by this Plan, Silver Airways will not permit an aircraft to remain on the tarmac for more than 3 (three) hours without offering passengers the opportunity to deplane for arrival flights and will begin to return to a gate or another suitable disembarkation point no later than 3 (three) hours after the main aircraft door has closed for departure flights unless: either the pilot-in-command determines there is a safety-related or security-related reason (e.g., weather or a directive from an appropriate government agency) that the aircraft cannot leave its position on the tarmac to deplane passengers; or air traffic control advises the pilot-in-command that returning to the gate or another disembarkation point in order to deplane passengers would significantly disrupt airport operations.
- 2. For international flights covered by this Plan that depart from or arrive at a U.S. airport, Silver Airways will not permit an aircraft to remain on the tarmac for more than 4 (four) hours without offering passengers the opportunity to deplane for arrival flights and will begin to return to a gate or another suitable disembarkation point no later than 4 (four) hours after the main aircraft door has closed for departure flights unless: either the pilot-in-command determines there is a safety-related or security-related reason (e.g., weather or a directive from an appropriate government agency) that the aircraft cannot leave its position on the tarmac to deplane passengers; or air traffic control advises the pilot-in-command that returning to the gate or another disembarkation point in order to deplane passengers would significantly disrupt airport operations.
- 3. For all flights covered by this Plan, Silver Airways will provide adequate food and drinking water no later than two hours after the aircraft leaves the gate (in the case of departure) or touches down (in the case of arrival) if the aircraft remains on the tarmac, unless the pilot-in--command determines that safety or security considerations preclude such service.

- 4. For all flights covered by this Plan, Silver Airways will provide operable lavatory facilities (for aircraft that are equipped with lavatories), maintain comfortable cabin temperatures, and ensure adequate medical attention if needed while the aircraft remains on the tarmac.
- 5. For all flights covered by this Plan, Silver Airways will ensure that passengers on the delayed flight receive notification regarding the status of the delay every 30 minutes while the aircraft is delayed, including the reasons for the tarmac delay, if known.
- 6. For all flights covered by this Plan, Silver Airways will ensure that passengers on the delayed flight receive notification beginning 30 minutes after departure time (including any revised departure time that passengers were notified about before boarding) and every 30 minutes thereafter that they have the opportunity to deplane from an aircraft that is at the gate or another disembarkation area with the door open if the opportunity to deplane actually exists
- 7. Silver Airways has sufficient resources to implement this Plan.
- 8. Silver Airways has coordinated this Plan with airport authorities (including terminal facility operators where applicable) at each U.S. airport that we serve, including regular U.S. diversion airports.
- 9. Silver Airways has coordinated this Plan with U.S. Customs and Border Protection (CBP) at each airport that we regularly use for international flights, including diversion airports, and with the Transportation Security Administration (TSA) at each U.S. airport that we serve, including regular U.S. diversion airports.

Note: Consistent with Silver Airways Contract of Carriage, the tarmac delay contingency plan of the operating carrier governs when it is operating a flight on which the Silver Airways (3M) code is displayed.

We would like our customers to be aware of the following information regarding certain customer service provisions during a lengthy tarmac delayed flight.

- If needed, deplaning of customers may occur when it is safe and secure to do so at either a terminal
 gate or at a designated aircraft parking position on airport grounds via stairs and ground
 transportation.
- All customers who want to deplane from a flight that has experienced a lengthy tarmac delay and make alternative travel arrangements consistent with airline ticketing policies may do so when it is determined to be safe and secure, after the aircraft has been moved into position for deplaning, all operational requirements for deplaning have been completed, and the pilot-in-command has allowed customer deplaning to begin. Passengers should be aware that they deplane at their own risk and the flight could depart anytime without them.
- In most cases, the delayed flight will continue to its destination after passengers who have chosen to deplane do so; Silver Airways customers continue to tell us that, generally, they want to get to their intended destination, even if their arrival will be delayed.
- In instances where customers are permitted to deplane at a remote aircraft parking position, reboarding the aircraft will not be possible and therefore will not be made available. In cases where an aircraft that has returned to a gate in accordance with the Plan, customers may be advised how

- long the aircraft will remain at the gate to determine how much time (if any) customers may spend inside the terminal prior to having to re-board the aircraft for the continuation of the flight.
- Customers who chose to deplane and make alternative travel arrangements consistent with airline
 ticketing policies, should be aware that on most domestic flights, their checked baggage will remain
 on the aircraft to the flight's final destination. In cases where the flight returns to the gate and is
 canceled, customers will be able to retrieve their checked luggage at the airport.
- Depending upon aircraft catering provisions, local airport catering supplies and the circumstances of the delay, adequate food may be a snack item.
- For all aircraft covered by this Plan with onboard lavatory services for customer use, customers will have access to aircraft lavatories provided that the pilot-in-command has indicated it is safe and secure for customers to move about the aircraft cabin.
- Silver Airways Flight Attendants are trained to contact, coordinate, and, if necessary, utilize third
 party medical service providers, if available, to address customer needs when an aircraft is
 experiencing a lengthy tarmac delay or is in flight. In-flight crews will also coordinate with the pilotin-command should any customer require immediate medical attention.
- Silver Airways will maintain cabin temperatures at a comfortable level during a tarmac delay. In the
 event the pilot-in-command determines that the cabin temperature is uncomfortable for
 passengers, he or she will return the aircraft to the gate as soon as possible or make other
 arrangements to ensure that cabin temperatures are comfortable on the tarmac.
- Customers are encouraged to make appropriate preparations for air travel, such as bringing
 essential need items onboard the aircraft in accordance with advised carry-on restrictions. Such
 items may include medicines and other medically required items, baby and child care products (i.e.,
 diapers) and other items essential to personal health and communication requirements. Silver
 Airways will not have such products available for customers.
- In the event of an emergency at an airport covered by this Plan, Silver Airways will work with the airport operator and, where necessary, other carriers at the airport, to share facilities and make gates available.
- Silver Airways will implement its Plan consistent with the safe and secure operation of our aircraft.